# **ANNE WALSH**

Let's bring ideas to life together

## **SUMMARY**

**Product and team leader with 12 years of experience** driving user-focused innovation in the gaming industry at studios like Zwift, EA, Riot, and CCP Games. Extensive experience leading cross-functional design and engineering teams to achieve measurable, outcome-driven goals. Enthusiastic about balancing creative design, technical excellence, and strategic product thinking to deliver fun, impactful experiences that meet user needs and business objectives.

#### CONTACT

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#### **PORTFOLIO**

annewalsh.pro

#### **EDUCATION**

B.Sc. in Computer Science

## **WORK EXPERIENCE**

**ZWIFT** - MAR 2021 TO AUG 2022

## Senior Product Manager - Zwift core game features

- Led the redesign of Zwift's home experience, streamlining navigation and enabling new users to easily engage in activities with others, a key indicator for retention, resulting in a 37% increase in activity engagement and a 15.5 percentage point boost in subscriptions over the previous design.
- Defined a product roadmap that integrated user feedback, data insights, and market trends, ensuring incremental validation of hypotheses and user-focused features for the live service game.
- Built strong cross-functional partnerships with analytics, engineering, marketing, and product design teams to ensure alignment and deliver measurable outcomes within tight seasonal deadlines.
- Advocated for integration of new technologies, including UI middleware and a new design system,
   significantly improving long-term product sustainability, user experience, and development workflows.
- Pitched new product initiatives and improvements to broaden player engagement, contributing to the release of hand cycles and more inclusive avatar options for the game's diverse audience.

# RIPPLE EFFECT (EA GAMES) - JAN 2020 TO MAR 2021

## Lead Producer - Portal game mode in Battlefield 2042

- Led an 80+ person team to deliver the Portal game mode in Battlefield 2042, ensuring high-quality execution across multiple initiatives, including maps, game features and UI screens.
- Defined the scope and features for the custom game editor, enabling players to create and share unique game mode experiences with each other.
- Collaborated with producers, discipline leads, and development directors to align project goals, prioritize features, and integrate deliverables with the broader Battlefield 2042 timeline.
- Presented project updates, risk assessments, and mitigation strategies to studio leadership, ensuring transparency and proactive problem-solving.

## Character Producer - Unreleased game in a new IP

- Led character production, collaborating closely with the creative and art directors to establish thematic goals and define product vision for heroes.
- Unified art, narrative, and game design efforts during the R&D phase by implementing streamlined communication processes and resolving gaps between leads and contributors.
- Collaborated with cross-functional teams to establish prototyping processes and workflows, setting a strong foundation for character development in the new IP.

## RIOT GAMES - JUN 2016 TO DEC 2019

#### **Producer** - VALORANT heroes

- Led the evolution of a 30+ person cross-functional team from R&D into production, implementing agile workflows to establish effective systems for multiple character development pods.
- Collaborated with game design, narrative, art, animation, engineering, and QA to create production schedules, identify resource gaps, and determine scope and number of heroes for the launch roster.
- Led an initiative to reboot product vision and strategy, pitching creative design changes that aligned existing hero prototyping with the new direction and reenergized the team's trajectory.
- Built partnerships with game design and user insights team to conduct early testing and validation of character gameplay and visuals, increasing studio confidence in launch goals.
- Improved team morale and collaboration through increased transparency, sharing progress regularly and providing detailed risk management updates, building trust and shifting focus to solutions.

## Development Manager - League of Legends tools and content pipeline

- Delivery lead for a highly technical team responsible for internal engine tools and content pipelines, ensuring delivery quality, release scheduling, team health, and continuous improvement initiatives.
- Oversaw the execution and release of a critical game update to address data debt in League of Legends, ensuring seamless integration for 10M+ daily active players and faster workflows for content creators.
- Managed development of the in-house engine editor, including a new VFX Editor that doubled the output
  of high-quality skins, increasing player retention and artist satisfaction, generating a 30% revenue boost
  for skins.
- Established robust support systems to unblock artists, designers, and developers quickly, enabling more efficient resolution of issues with internal tools and accelerating delivery timelines.

# **CCP GAMES** - OCT 2008 TO JUN 2014

## Producer - EVE Online and DUST514 websites

- Acted as Product Owner for multiple Agile teams, utilizing Scrum and Kanban methodologies to deliver engaging web experiences across multiple player personas.
- Balanced competing priorities and secured alignment across stakeholders in marketing, customer support, community management, and game development.
- Stakeholder for the third-party developer ecosystem and game launcher teams, ensuring integration with long term web strategy.

## User Experience Designer - CCP Games corporate and game websites

- Directed UX, UI, and content strategy for CCP Games' corporate and game websites.
- Developed a new vision and product strategy for web experiences to support the expansion of the EVE IP.
- Led the redesign of EVEOnline.com from discovery to release, including facilitating design sessions, creating user journey maps, information architecture, wireframes, and overseeing visual design.
- Introduced user-focused design principles, resulting in improved usability and enhanced engagement across key web properties.

## **SKILLS**

**Product Management:** Product Strategy, Roadmap Development, Prioritization Frameworks, Backlog Organization, Requirements Gathering, Metrics-Driven Decision-Making, Subscription Models, Live Service Games, Feature Adoption Strategies.

**Team Management:** Project Management, SDLC and Agile Development Methodologies, Release Planning, Facilitation, Cross-Functional Collaboration, Stakeholder Communication, Performance Management, Conflict Resolution, Team Culture Building, Hiring and Interviewing.

User-Centered Design: User Research, Personas, Journey Maps, User Story Mapping, Wireframing, Prototyping.

**Software Tools:** Trello, Favro, Hansoft, Jira, Confluence, Notion, Tableau, Miro, Figma, Adobe Premiere, InDesign, Photoshop and Illustrator.

## **EDUCATION**

## **B.Sc. in Computer Science**

University College Cork, Ireland & Bournemouth University, UK

Graduated: 2007

## **Agile Training**

Certified Agile Product Owner

Certified Agile Scrum Master

ICAgile Certified Professional in: Agile Fundamentals, Agile Project Management, and Agile Team Facilitation